# NORTHWESTERN REGIONAL AIRPORT COMMISSION REPORT ON FINANCIAL STATEMENTS DECEMBER 31, 2005, 2004 AND 2003

## Michigan Department of Treasury 496 (02/06) Auditing Procedures Report

Issued under P.A. 2 of 1968, as amended and P.A. 71 of 1919, as amended.											
Loca	I Unit	of Gov	ernment Type	•			Local Unit Name			County	
□County □City □Twp □Village				□Village	⊠Other	Northwest	ern Regional Airport Co		Grand Traverse		
1	al Yea				Opinion Date			Date Audit Report Submitte	ed to State		
De	cem	ber	31, 2005		2/23/06			6/9/06			
We a	ıffirm	that									
We a	ire ce	ertifie	d public ac	countants	licensed to pr	actice in M	lichigan.				
					erial, "no" resp ments and reco			sed in the financial staten	nents, includ	ling the notes, or in the	
	YES	9	Check ea	ch applic	able box belo	w. (See in	structions for	further detail.)			
1.	X				nent units/fund es to the financ				ancial stater	ments and/or disclosed in the	
2.	<ol> <li>There are no accumulated deficits in one or more of this unit's unreserved fund balances/unrestricted net assets         (P.A. 275 of 1980) or the local unit has not exceeded its budget for expenditures.</li> </ol>										
3.	×		The local	unit is in c	ompliance wit	h the Unifo	rm Chart of A	Accounts issued by the De	epartment of	Treasury.	
4.	X		The local	unit has a	dopted a budg	et for all re	quired funds	,			
_	<b>X</b>	$\Box$	A public b	oarina on	the hudget wa	s held in a	coordance w	ith State statute.			
5. 6.	×		•	~	_			an order issued under the	Emergenc	v Municipal Loan Act. or	
0.		_	other guid	ance as is	ssued by the L	ocal Audit	and Finance	Division.		•	
7.	X		The local	unit has n	ot been delinq	uent in dist	tributing tax r	evenues that were collect	ed for anoth	er taxing unit.	
8.	X		The local	unit only h	olds deposits/	investment	ts that compl	y with statutory requireme	ents.		
9.	X							that came to our attention ed (see Appendix H of Bu		in the Bulletin for	
10.	X		that have	not been ;	previously con	nmunicated	I to the Local			ring the course of our audit f there is such activity that has	
11.	X		The local	unit is free	of repeated o	omments f	from previous	s years.			
12.	×		The audit	opinion is	UNQUALIFIE	D.					
13.	X				omplied with G		GASB 34 as	s modified by MCGAA Sta	tement #7 a	nd other generally	
14.	X	П	•	·		•	rior to payme	nt as required by charter	or statute.		
15.	×							d were performed timely.			
inclu des	uded criptic	in th on(s)	of the auth	other aud nority and/	norities and co lit report, nor lor commission statement is c	do they ob 1.	otain a stand	-alone audit, please end	ndaries of th lose the nar	e audited entity and is not me(s), address(es), and a	
We	have	enc	losed the	following	J:	Enclosed	Not Require	ed (enter a brief justification)			
Fina	ancia	l Stat	tements			$\boxtimes$					
The	lette	r of (	Comments	and Reco	mmendations		No siginific	cant issues to be disclose	d		
Oth	er (De	escribe	e)								
			ccountant (Fir	m Name)				Telephone Number 231-946-8930			
	t Addı							City	State	Zip	
			H STREE	T				Traverse City	1	49686	
Auth	orizing	CDA	Signature			Pri	nted Name		License Nu	mber	
	a	u l	He	in	2	R	onald G Ha	rris, CPA	110102	4798	
			0					-			

#### **CONTENTS**

Independent Auditors' Report	1
Balance Sheets	2
Statements of Revenues and Expenses and Changes in Net Assets	3-4
Statements of Cash Flows	5-6
Notes to Financial Statements	7-16
Additional Information	
Independent Auditors' Report on Additional Information	17
Schedules of Revenues, Expenditures and Other Financing Uses – Budget (Cash Basis) and Actual (Accrual Basis Excluding Depreciation and Bad Debt Expense)	18-19
Statements of Changes in Fund Equity (Pre Statement GASB #34)	20
Statements of Capital Contributions	21
Schedules of Contributed Capital	22
Schedules of Accumulated Earnings	23
Officers and Commissioners	24
Independent Auditors' Report on Schedule of Passenger Facility Charge Revenue and Expenses	25
Schedule of Passenger Facility Charge Revenue and Expenses	26
Notes to Schedule of Passenger Facility Charge Revenue and Expenses	27



#### INDEPENDENT AUDITORS' REPORT

Officers and Commissioners of the Northwestern Regional Airport Commission

We have audited the basic financial statements of the Northwestern Regional Airport Commission (the "Commission") as of December 31, 2005, 2004 and 2003 as listed in the table of contents. These financial statements are the responsibility of the Commission's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Northwestern Regional Airport Commission as of December 31, 2005, 2004 and 2003, and results of its operation and cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

Northwestern Regional Airport Commission has not presented a management discussion and analysis that the Governmental Accounting Standards Board has determined necessary to supplement, although not required to be part of, the basic financial statements.

HARRIS GROUP February 23, 2006

#### NORTHWESTERN REGIONAL AIRPORT COMMISSION BALANCE SHEETS DECEMBER 31, 2005, 2004 AND 2003

CURRENT ASSETS:  Cash and cash equivalents Investments Accounts receivable, Trade, net of allowance for doubtful accounts of \$10,000 at December 31, 2005, 2004 and 2003, respectively Current portion of note receivable Investments Total current assets  Accounts receivable Interest and construction advances Total current assets  Total current assets  LONG TERM PORTION OF NOTE RECEIVABLE  RESTRICTED ASSETS: Cash and investments Passenger facility charges receivable  LIABILITIES AND NET ASSETS  CUrrent portion of long-term debt Accounts payable Accrued expenses  Total current liabilities  Total current liabilities  Total current portion  Total liabilities  Total liabilities and net assets  S 65,290,153  Total liabilities and net assets  S 65,290,153  S 55,204,032  S 43,510,910  Total net assets  Current portion of polysterm debt Accounts payable Accrued expenses  Total liabilities and net assets  S 65,290,153  Total net assets  S 65,290,153  Total liabilities and net assets  S 65,290,153  S 55,204,032  S 43,510,910  A3,622,243  A3,681,33  A68,133  A68,1		2005		2003
Cash and cash equivalents	ASSETS			
Investments	CURRENT ASSETS:			
Accounts receivable, Trade, net of allowance for doubtful accounts of \$10,000 at December 31, 2005, 2004 and 2003, respectively		\$ 3,288,511	•	-
accounts of \$10,000 at December 31, 2005, 2004 and 2003, respectively         401,151         298,023         149,664           Current portion of note receivable Inventories         25,781         37,700         38,120           Prepaid expenses and construction advances         346,767         942,886         1,084,738           Total current assets         4,508,086         2,691,026         4,364,922           PROPERTY, PLANT AND EQUIPMENT, less accumulated depreciation         57,719,913         50,266,017         35,622,243           LONG TERM PORTION OF NOTE RECEIVABLE         18,612         18,612           RESTRICTED ASSETS: Cash and investments         3,002,154         2,186,989         3,468,133           Passenger facility charges receivable         60,000         60,000         37,000           Total assets         \$ 65,290,153         \$ 55,204,032         \$ 43,510,910           LIABILITIES:           Current portion of long-term debt         \$ 105,000         \$ \$         \$           Accounts payable         96,445         435,687         136,749           Accrued expenses         221,647         157,091         153,651           Total current liabilities         423,092         592,778         290,400           LONG-TERM DEBT, less current portion         3,795		445,876	684,468	2,366,233
2003, respectively				
Current portion of note receivable Inventories         18,612 18,612 18,612 18,612 Inventories         18,612 37,700 33,120 33,120 33,120 346,767 942,886 1,084,738 346,767 942,886 1,084,738 346,767 942,886 1,084,738 346,767 942,886 1,084,738 346,767 942,886 1,084,738 346,767 942,886 1,084,738 346,767 942,886 1,084,738 346,767 346,922 346,922 346,922 346,922 346,922 346,922 346,922 346,922 346,922 346,922 346,922 346,922 346,922 346,922 346,922 346,922 346,922 346,922 346,922 346,923 34,68,133 3468				
Inventories   25,781   37,700   38,120   Prepaid expenses and construction advances   346,767   942,886   1,084,738   1,084,		401,151		
Prepaid expenses and construction advances   346,767   942,886   1,084,738     Total current assets   4,508,086   2,691,026   4,364,922     PROPERTY, PLANT AND EQUIPMENT, less accumulated depreciation   57,719,913   50,266,017   35,622,243     LONG TERM PORTION OF NOTE RECEIVABLE   18,612     RESTRICTED ASSETS: Cash and investments   3,002,154   2,186,989   3,468,133     Passenger facility charges receivable   60,000   60,000   37,000     Total assets   \$65,290,153   \$55,204,032   \$43,510,910     LIABILITIES AND NET ASSETS     Current portion of long-term debt   \$105,000   \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$		0.5.501	<del>-</del> -	
Total current assets		•	·	-
PROPERTY, PLANT AND EQUIPMENT, less accumulated depreciation         57,719,913         50,266,017         35,622,243           LONG TERM PORTION OF NOTE RECEIVABLE         18,612           RESTRICTED ASSETS:         3,002,154         2,186,989         3,468,133           Passenger facility charges receivable         60,000         60,000         37,000           Total assets         \$ 65,290,153         \$ 55,204,032         \$ 43,510,910           LIABILITIES AND NET ASSETS         Value of the control of long-term debt         \$ 105,000         \$ 8         \$ 43,510,910           Current portion of long-term debt         \$ 96,445         435,687         136,749         Accounts payable         96,445         435,687         136,749         Accounts payable         423,092         592,778         290,400           LONG-TERM DEBT, less current portion         3,795,000         Value of the control of	Prepaid expenses and construction advances	346,/6/	942,886	1,084,/38
Account payable   Society   Societ	Total current assets	4,508,086	2,691,026	4,364,922
Account payable   Society   Societ				
RESTRICTED ASSETS:   Cash and investments   3,002,154   2,186,989   3,468,133     Passenger facility charges receivable   60,000   60,000   37,000     Total assets   \$65,290,153   \$55,204,032   \$43,510,910     LIABILITIES AND NET ASSETS	· · · · · · · · · · · · · · · · · · ·	57.710.012	50.266.017	25 (22 242
RESTRICTED ASSETS:           Cash and investments         3,002,154         2,186,989         3,468,133           Passenger facility charges receivable         60,000         60,000         37,000           Total assets         \$ 65,290,153         \$ 55,204,032         \$ 43,510,910           LIABILITIES:           Current portion of long-term debt         \$ 105,000         \$         \$           Accounts payable         96,445         435,687         136,749           Accrued expenses         221,647         157,091         153,651           Total current liabilities         423,092         592,778         290,400           LONG-TERM DEBT, less current portion         3,795,000         \$         290,400           NET ASSETS:         1nvested in capital assets, net of related debt         53,819,913         50,266,017         35,622,243           Restricted for particular use         290,453         198,940         196,919           Unreserved         6,961,695         4,146,297         7,401,348           Total net assets         61,072,061         54,611,254         43,220,510	accumulated depreciation	57,/19,913	50,266,01/	35,622,243
Cash and investments         3,002,154         2,186,989         3,468,133           Passenger facility charges receivable         60,000         60,000         37,000           Total assets         \$ 65,290,153         \$ 55,204,032         \$ 43,510,910           LIABILITIES AND NET ASSETS           Current portion of long-term debt         \$ 105,000         \$         \$           Accounts payable         96,445         435,687         136,749           Accrued expenses         221,647         157,091         153,651           Total current liabilities         423,092         592,778         290,400           LONG-TERM DEBT, less current portion         3,795,000         \$         290,400           NET ASSETS:         1nvested in capital assets, net of related debt         53,819,913         50,266,017         35,622,243           Restricted for particular use         290,453         198,940         196,919           Unreserved         6,961,695         4,146,297         7,401,348           Total net assets         61,072,061         54,611,254         43,220,510	LONG TERM PORTION OF NOTE RECEIVABLE			18,612
Cash and investments         3,002,154         2,186,989         3,468,133           Passenger facility charges receivable         60,000         60,000         37,000           Total assets         \$ 65,290,153         \$ 55,204,032         \$ 43,510,910           LIABILITIES AND NET ASSETS           Current portion of long-term debt         \$ 105,000         \$         \$           Accounts payable         96,445         435,687         136,749           Accrued expenses         221,647         157,091         153,651           Total current liabilities         423,092         592,778         290,400           LONG-TERM DEBT, less current portion         3,795,000         \$         290,400           NET ASSETS:         1nvested in capital assets, net of related debt         53,819,913         50,266,017         35,622,243           Restricted for particular use         290,453         198,940         196,919           Unreserved         6,961,695         4,146,297         7,401,348           Total net assets         61,072,061         54,611,254         43,220,510	RESTRICTED ASSETS:			
Passenger facility charges receivable         60,000         60,000         37,000           Total assets         \$ 65,290,153         \$ 55,204,032         \$ 43,510,910           LIABILITIES AND NET ASSETS           CURRENT LIABILITIES:         Current portion of long-term debt         \$ 105,000         \$ \$ \$ \$ \$ 136,749           Accounts payable         96,445         435,687         136,749           Accrued expenses         221,647         157,091         153,651           Total current liabilities         423,092         592,778         290,400           LONG-TERM DEBT, less current portion         3,795,000         Total liabilities         4,218,092         592,778         290,400           NET ASSETS:         Invested in capital assets, net of related debt         53,819,913         50,266,017         35,622,243           Restricted for particular use         290,453         198,940         196,919           Unreserved         6,961,695         4,146,297         7,401,348           Total net assets         61,072,061         54,611,254         43,220,510		3,002,154	2,186,989	3,468,133
Total assets   \$ 65,290,153   \$ 55,204,032   \$ 43,510,910				
LIABILITIES AND NET ASSETS         CURRENT LIABILITIES:       \$ 105,000 \$ \$ \$         Current portion of long-term debt       \$ 105,000 \$ \$         Accounts payable       96,445 435,687 136,749         Accrued expenses       221,647 157,091 153,651         Total current liabilities       423,092 592,778 290,400         LONG-TERM DEBT, less current portion       3,795,000         Total liabilities       4,218,092 592,778 290,400         NET ASSETS:       1nvested in capital assets, net of related debt 290,453 198,940 196,919         Invested for particular use 290,453 198,940 196,919       196,919         Unreserved       6,961,695 4,146,297 7,401,348         Total net assets       61,072,061 54,611,254 43,220,510		· · · · · · · · · · · · · · · · · · ·		
CURRENT LIABILITIES:         \$ 105,000         \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Total assets	\$ 65,290,153	\$ 55,204,032	\$ 43,510,910
Current portion of long-term debt       \$ 105,000       \$ \$         Accounts payable       96,445       435,687       136,749         Accrued expenses       221,647       157,091       153,651         Total current liabilities       423,092       592,778       290,400         LONG-TERM DEBT, less current portion       3,795,000	LIABILITIES AND NET ASSETS			
Current portion of long-term debt       \$ 105,000       \$ \$         Accounts payable       96,445       435,687       136,749         Accrued expenses       221,647       157,091       153,651         Total current liabilities       423,092       592,778       290,400         LONG-TERM DEBT, less current portion       3,795,000	CURRENT LIABILITIES:			
Accounts payable       96,445       435,687       136,749         Accrued expenses       221,647       157,091       153,651         Total current liabilities       423,092       592,778       290,400         LONG-TERM DEBT, less current portion       3,795,000         Total liabilities       4,218,092       592,778       290,400         NET ASSETS:       Invested in capital assets, net of related debt       53,819,913       50,266,017       35,622,243         Restricted for particular use       290,453       198,940       196,919         Unreserved       6,961,695       4,146,297       7,401,348         Total net assets       61,072,061       54,611,254       43,220,510		\$ 105,000	\$	\$
Total current liabilities       423,092       592,778       290,400         LONG-TERM DEBT, less current portion       3,795,000		96,445	435,687	
LONG-TERM DEBT, less current portion       3,795,000         Total liabilities       4,218,092       592,778       290,400         NET ASSETS:       Survested in capital assets, net of related debt Restricted for particular use       53,819,913       50,266,017       35,622,243         Restricted for particular use       290,453       198,940       196,919         Unreserved       6,961,695       4,146,297       7,401,348         Total net assets       61,072,061       54,611,254       43,220,510	Accrued expenses	221,647	157,091	153,651
LONG-TERM DEBT, less current portion       3,795,000         Total liabilities       4,218,092       592,778       290,400         NET ASSETS:       Survested in capital assets, net of related debt Restricted for particular use       53,819,913       50,266,017       35,622,243         Restricted for particular use       290,453       198,940       196,919         Unreserved       6,961,695       4,146,297       7,401,348         Total net assets       61,072,061       54,611,254       43,220,510				<b>.</b>
Total liabilities         4,218,092         592,778         290,400           NET ASSETS:         Invested in capital assets, net of related debt         53,819,913         50,266,017         35,622,243           Restricted for particular use         290,453         198,940         196,919           Unreserved         6,961,695         4,146,297         7,401,348           Total net assets         61,072,061         54,611,254         43,220,510	Total current liabilities	423,092	592,778	290,400
Total liabilities         4,218,092         592,778         290,400           NET ASSETS:         Invested in capital assets, net of related debt         53,819,913         50,266,017         35,622,243           Restricted for particular use         290,453         198,940         196,919           Unreserved         6,961,695         4,146,297         7,401,348           Total net assets         61,072,061         54,611,254         43,220,510	LONG-TERM DERT less current portion	3 795 000		
NET ASSETS:       Invested in capital assets, net of related debt       53,819,913       50,266,017       35,622,243         Restricted for particular use       290,453       198,940       196,919         Unreserved       6,961,695       4,146,297       7,401,348         Total net assets       61,072,061       54,611,254       43,220,510	DONG-TERM DEDT, less current portion	3,773,000		
Invested in capital assets, net of related debt       53,819,913       50,266,017       35,622,243         Restricted for particular use       290,453       198,940       196,919         Unreserved       6,961,695       4,146,297       7,401,348         Total net assets       61,072,061       54,611,254       43,220,510	Total liabilities	4,218,092	592,778	290,400
Invested in capital assets, net of related debt       53,819,913       50,266,017       35,622,243         Restricted for particular use       290,453       198,940       196,919         Unreserved       6,961,695       4,146,297       7,401,348         Total net assets       61,072,061       54,611,254       43,220,510	NET ASSETS:			
Restricted for particular use       290,453       198,940       196,919         Unreserved       6,961,695       4,146,297       7,401,348         Total net assets       61,072,061       54,611,254       43,220,510		53,819,913	50.266.017	35 622 243
Unreserved 6,961,695 4,146,297 7,401,348  Total net assets 61,072,061 54,611,254 43,220,510				
Total net assets 61,072,061 54,611,254 43,220,510		•	•	•
			· · · · · · · · · · · · · · · · · · ·	
Total liabilities and net assets <u>\$ 65,290,153</u> <u>\$ 55,204,032</u> <u>\$ 43,510,910</u>	Total net assets	61,072,061	54,611,254	43,220,510
	Total liabilities and net assets	\$ 65,290,153	\$ 55,204,032	\$ 43,510,910

#### NORTHWESTERN REGIONAL AIRPORT COMMISSION STATEMENTS OF REVENUES, EXPENSES AND CHANGE IN NET ASSETS FOR THE YEARS ENDED DECEMBER 31, 2005, 2004 AND 2003

	2005	2004	2003
OPERATING REVENUES:	4 4 4 5 4 5 6 9	<b></b>	<b>4</b> 1040.006
Rental income	\$ 1,364,793	\$ 1,084,486	\$ 1,042,896
Rent-A-Car concessions	618,805	525,168	452,284
Auto parking	895,162	519,860	536,477
Landing fees	427,123	387,463	363,481
Aviation fuel and oil	176,700	184,738	170,882
State grant	188,637	100 515	146,800
Rental car fuel	27,100	109,515	91,015
Advertising	39,825	31,928	33,404
Ground transportation fees	1,493	6,913	8,794
Concessions	9,678	3,180	1,887
Tie downs	5,139	3,031	6,027
TSA Reimbursements	100,562	124,632	
Miscellaneous	84,247	15,993	10,236
Total operating revenues	3,939,264	2,996,907	2,864,183
OPERATING EXPENSES:			
Depreciation	1,838,829	993,693	811,464
Salaries and wages	921,096	859,069	750,853
Utilities	585,230	288,631	205,212
Repairs and maintenance	335,767	251,441	249,821
Payroll taxes and benefits	314,726	272,110	231,916
Advertising and promotion	94,584	134,876	57,892
Janitor services	110,042	75,959	65,692
Rental car fuel	27,822	85,177	77,902
Pension expense	104,719	84,191	76,208
Professional services	654,324	581,406	468,926
Insurance	109,623	79,900	62,672
Equipment rental and repair	143,307	108,890	92,737
Supplies and other expenses	44,425	41,284	48,238
Telephone	27,293	27,644	24,084
CFC expenditures	39,367	6,200	,
Bad debts	2,816	1,637	
Total operating expenses	5,353,970	3,892,108	3,223,617
OPERATING INCOME (LOSS)	(1,414,706)	(895,201)	(359,434)
NONOPERATING REVENUES (EXPENSES)			
Interest income	30,981	24,953	61,854
Interest expense	(139,952)	•	
Gain (loss) from sale of investments	89,955	12,925	
Settlement of special assessment payable		-	95,331
Total nonoperating revenues – net	(19,016)	37,878	157,185
INCOME (LOSS) BEFORE CONTRIBUTIONS	(1,433,722)	(857,323)	(202,249)

#### NORTHWESTERN REGIONAL AIRPORT COMMISSION STATEMENTS OF REVENUES, EXPENSES AND CHANGE IN NET ASSETS FOR THE YEARS ENDED DECEMBER 31, 2005, 2004 AND 2003 (continued)

	2005	2004	2003
INCOME (LOSS) BEFORE CONTRIBUTIONS (from previous page)	(1,433,722)	(857,323)	(202,249)
CAPITAL CONTRIBUTIONS AND CHARGES	7,894,529	12,248,067	14,007,220
CHANGE IN NET ASSETS	6,460,807	11,390,744	13,804,971
NET ASSETS, beginning of year	54,611,254	43,220,510	29,415,539
NET ASSETS, end of year	\$ 61,072,061	\$ 54,611,254	\$ 43,220,510

#### NORTHWESTERN REGIONAL AIRPORT COMMISSION STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2005, 2004 AND 2003

	2005	2004	2003
CASH FLOWS FROM OPERATING ACTIVITIES			
Cash received from operating revenues Cash paid to suppliers and employees	\$ 3,836,136 (3,181,788)	\$ 2,848,548 (2,453,765)	\$ 2,858,138 (2,779,572)
Net cash (used) provided by operating activities	654,348	394,783	78,566
CASH FLOWS FROM CAPITAL AND RELATED			
FINANCING ACTIVITIES	2 000 000		
Proceeds from debt	3,900,000		
Interest paid	(139,952)		10.610
Note receivable payments received	18,612	18,612	18,612
Purchase of property, plant and equipment Receipts of passenger facility charges	(2,453,369)		(1,320,376)
Receipts of passenger facility charges  Receipts of customer facility charges	891,544	845,945	698,457
receipts of customer facility charges	163,628	1,658	<u></u>
Net cash provided (used) by capital and related			
financing activities	2,380,463	(3,393,788)	(603,307)
CASH FLOWS FROM INVESTING ACTIVITIES			
Sale (Purchase) of investments and restricted cash			
and investments	(486,618)	2,975,834	(1,866,727)
Interest received	30,981	24,953	61,854
Net cash provided (used) by investing activities	(455,637)	3,000,787	(1,804,873)
NET INCREASE (DECREASE) IN CASH AND			
CASH EQUIVALENTS	2,579,174	1,782	(2,329,614)
CASH AND CASH EQUIVALENTS, beginning of year	709,337	707,555	3,037,169
CASH AND CASH EQUIVALENTS, end of year	\$ 3,288,511	\$ 709,337	\$ 707,555
			701,333
NONCASH FINANCING AND INVESTING			
ACTIVITIES The Commission had pareach capital and related			
The Commission had noncash capital and related financing activities as follows:			
Acquisition of property, plant and equipment			
through grants	\$ 6,839,355	\$ 11,377,464	\$ 13,299,363
Andre Demeter	Ψ 0,007,000	Ψ 11,3//,404	φ 13,299,303

#### NORTHWESTERN REGIONAL AIRPORT COMMISSION STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2005, 2004 AND 2003 (Continued)

	 2005		2004	2003
RECONCILIATION OF OPERATING INCOME (LOSS) TO CASH PROVIDED (USED) BY OPERATING				
ACTIVITIES:				
Operating Income (loss)	\$ (1,414,706)	\$	(895,201)	\$ (359,434)
Adjustments necessary to reconcile operating income to	<u> </u>			 
cash provided (used) by operating activities:				
Depreciation	1,838,829		993,693	811,464
Decrease (Increase) in:				•
Accounts receivable – trade	(103,128)		(148,359)	(6,045)
Prepaid expenses	596,120		141,852	(451,870)
Inventories	11,919		420	(804)
Increase (Decrease) in:				• •
Accounts payable	(339,242)		298,938	62,343
Accrued expenses	 64,556		3,440	 22,912
Total adjustments	 2,069,054	10.00	1,289,984	 438,000
Cash provided (used) by operating activities	\$ 654,348	<u>\$</u>	394,783	\$ 78,566

#### NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### General

The Northwestern Regional Airport Commission (the "Commission") is a governmental entity consisting of representatives from Grand Traverse and Leelanau Counties. The Commission operates and maintains the Cherry Capital Airport (the "Airport") in Traverse City, MI.

#### **Defining the Reporting Entity**

The Northwestern Regional Airport Commission is the basic level of government that has oversight responsibility and control over all activities related to the operations of the Airport. The Commission is eligible to receive funding from local, State and Federal governmental sources and must comply with the concomitant requirements of these funding source entities.

The Commission is not included in any other governmental "reporting entity", as defined by Governmental Accounting Standards Board Statement #14, since the Commission has decision making authority, the power to designate management, the ability to significantly influence operations and retain primary accountability for fiscal matters.

The process of preparing financial statements in conformity with generally accepted accounting principles requires the use of estimates and assumptions regarding certain types of assets, liabilities, revenues, and expenditures. Such estimates primarily relate to unsettled transactions and events as of the date of the financial statements. Accordingly, upon settlement, actual results may differ from estimated amounts.

#### Cash Equivalents

The Commission considers all unrestricted deposits and temporary investments with an original maturity of three months or less to be cash equivalents.

#### **Inventory**

Inventory consists mainly of maintenance supplies and is stated at the lower of cost or market. Cost is determined using the FIFO (first in, first out) method of inventory valuation.

#### Revenue Recognition

The Commission earns and records a significant portion of their operating revenues from rental fees charged to airlines who regularly operate flights at the airport, rents charged to airport-based car rental agencies, parking fees, landing fees based on the number of landings and weight of the aircraft, as well as aviation fuel and oil sales. All leases are accounted for as operating leases, whereby revenue is recognized in the period the facility use is provided.

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

#### Property, Plant and Equipment

Fixed assets are stated at cost. Depreciation is computed on the straight-line basis over the estimated useful lives of the assets. No depreciation is provided on construction in progress until the project is complete and the asset is placed in service. Estimated useful lives of fixed assets are as follows:

Landing facilities and road	10 - 20 years
Building and improvements	10 - 39 years
Furniture and equipment	5 - 33 years

Depreciation recognized on assets acquired or constructed through resources externally restricted for capital acquisition is closed to the appropriate contributed capital account. Net income adjusted by the amount of depreciation on property, plant and equipment acquired in this manner is closed to unrestricted retained earnings. Costs of maintenance and repairs are charged to expense when incurred.

#### **Compensated Absences**

Vacation and sick leave benefits are charged to operations when earned by the Commission's employees. Unused benefits are recorded as a current liability and are included with accrued expenses on the balance sheet. The amount of accrued vacation was \$32,531, \$38,021 and \$30,027 and the accrued sick pay was \$66,109, \$64,958 and \$61,303 at December 31, 2005, 2004 and 2003, respectively.

#### **Pension Plan**

All Airport employees are covered under the Michigan Municipal Employees Retirement System. Participants' contributions were funded 100% by the Commission. It is the Commission's policy to fund retirement costs annually as incurred.

#### **Tax Status**

The Commission is a governmental entity exempt from income taxes under Section 501(c)(1) of the Internal Revenue Code.

#### **NOTE 2 – DEPOSITS AND INVESTMENTS**

The Commission's deposits and investments at December 31, 2005, 2004 and 2003 are composed of the following:

	2005		2004			2003
	Cash and		Cash and		Cash and	
	Cash	Restricted	Cash	Restricted	Cash	Restricted
	Equivalents Investments	<u>Assets</u>	Equivalents Investments	<u>Assets</u>	<b>Equivalents</b>	<u>Investments</u> <u>Assets</u>
Deposits Investments Petty cash	\$ 3,287,411 \$ 445,876	\$ 2,521,170 480,984	\$ 708,237 \$ 684,468	\$ 1,713,046 473,943	\$ 705,920	\$ 200,000 \$ 2,925,772 2,166,233 542,361
On hand	1,100	· <del></del>	1,100		1,625	
Total	\$ 3,288,511 <b>\$</b> 445,876	\$ 2,985,591	<b>\$</b> 709,337 <b>\$</b> 684,468	<u>\$ 2,186,989</u>	<u>\$ 707,555</u>	\$ 2,366,233 <b>\$</b> 3,468,133

#### **Deposits**

The above deposits are uncollaterized and are held with financial institutions which provide FDIC insurance coverage. The uninsured balances of these accounts reported by the financial institutions (without recognition of checks written but not yet cleared or of deposits in transit) total \$2,700,073, \$2,897,931 and \$3,542,536 at December 31, 2005, 2004 and 2003, respectively. The amount covered by Federal Depository Insurance is \$709,941.

#### **Investments**

The Commission is authorized by Michigan Public Act 20 of 1943 (as amended) to invest surplus monies (of nonpension funds) in U.S. Bonds and notes, certain commercial paper, U.S. Government repurchase agreements, bankers acceptances and mutual funds and investment pools that are composed of authorized investment vehicles. Investments shown are recorded at cost, which approximate fair value.

The Commission's investments consist primarily of U.S. Bonds and notes. Investments are normally categorized to give an indication of the level of risk assumed by the government unit; however, the investments held occupy a single category defined by SIPC insured and both held by and registered in the name of the Commission's agent. The Commission believes that the investments in these funds comply with the investment authority noted above.

#### NOTE 3 – PROPERTY, PLANT AND EQUIPMENT

A summary of the property, plant and equipment is as follows:

		2005	 2004		2003
Land Landing facilities and road Buildings and improvements Furniture and equipment Construction in progress	\$	700,333 14,051,286 47,752,868 2,901,266 8,406,794	\$ 700,333 13,948,695 46,057,248 2,674,352 1,147,580	\$	700,333 11,170,730 13,558,317 2,174,500 21,286,862
Less accumulated depreciation		73,812,547 16,092,634	64,528,208 14,262,191		48,890,742 13,268,499
Net carrying amount	<u>\$</u>	57,719,913	\$ 50,266,017		35,622,243
Construction in progress consists of the following:		2005	2004		2002
Construction of terminal building Phase I and construction of security fencing Construction of Terminal Building Phase III, entrance road,		242,293	 2004	_	2003 11,269,139
passenger loading bridges, flight information systems and signs, water and sewer (Part B), and the design of taxiway G perimeter road, hold apron, blast wall and service road Construction of General Aviation Apron, Runway 18/36		1,754,342			5,792,387
safety area study – Phase I  Construction of new south terminal building and associated facilities Phase IV; Construct taxiway "G", perimeter road hold, apron, blast wall, and improve runway 10/28 safety					6,048
area Phase I  Construction of automobile parking areas at the new south		425,143			3,280,856
terminal Acquire snow removal equipment – Sweeper, Loader, and Blower,; Update Airport Master Plan; Construct Aircraft Rescue and Fire Fighting Building (Design Only); Construct		394,763			756,733
Snow Removal Equipment Building (Design Only) Construct Aircraft Rescue and Fire Fighting Security		1,790,312	387,749		
Building Construct Aircraft Rescue and Fire Fighting/Security Building		2,089,802	376,753		
and acquire Snow Removal Equipment Acquire aircraft rescue and fire fighting vehicle; install misc NAVIDS, install perimeter fence; install Runway 10-28		733,685			
surface sensors Construct Runway 18/36 Safety Area		27,670 925,568			
Local share of construction unallocated to specific project number by the Michigan Department of Transportation		23,216	383,078		181,699
	\$	8,406,794	\$ 1,147,580	\$	21,286,862

#### NOTE 3 - PROPERTY, PLANT AND EQUIPMENT - continued

The cost of future construction and equipment additions in progress at December 31, 2005 is expected to be \$3,697,498, of which \$3,118,871 will be financed through grants. The Commission has satisfied its funding requirements for projects under construction at December 31, 2005.

#### **NOTE 4 – RESTRICTED ASSETS**

Restricted assets consist of cash and investments set aside by the Commission for the following reasons:

	_	2005	 2004	2003
Proceeds from passenger facility charges	\$	2,546,415	\$ 1,986,391	\$ 3,271,204
Receivables for passenger facility charges		60,000	60,000	37,000
Proceeds from customer facility charges		165,286	1,658	
Proceeds from the sale of auto maintenance building		47,735	47,735	47,735
Allocated proceeds from sale of property by governmental unit		113,944	24,205	23,891
Proceeds from the sale of Aeropark lot		128,774	 127,000	 125,303
Total	\$	3,062,154	\$ 2,246,989	\$ 3,505,133

The proceeds from passenger facility charges, plus interest earned on the funds, have been restricted for approved projects in accordance with Federal regulations.

The proceeds from the customer facility charges, plus interest earned on the funds, have been restricted for the construction of the rental car wash facility.

The proceeds from the sales of the auto maintenance building and the governmental property, plus any interest earned on these funds, have been restricted by the Commission for future airport improvements.

The proceeds from the sale of the Aeropark lot, plus interest earned on the funds, have been restricted for future airport improvements.

#### **NOTE 5 – LONG-TERM DEBT**

During the year, Airport Revenue Bonds, Series 2004 were obtained from Municipal Financial Consultants Incorporated. At December 31, 2005, long-term obligations currently outstanding are as follows:

Airport Revenue Bonds, Series 2004 payable in annual installments of \$105,000 to \$290,000 from August 2005 through February 2025, interest at 2.15 to 4.50%

\$ 3,900,000

#### NOTE 5 - LONG-TERM DEBT - continued

The annual requirements to amortize long-term obligations outstanding as of December 31, 2005 including interest of \$1,833,209 are as follows:

Year ending December 31,	_	Principal	Interest	 Total
2006	\$	105,000	\$ 145,894	\$ 250,894
2007		135,000	143,179	278,179
2008		140,000	139,843	279,843
2009		145,000	136,207	281,207
2010		150,000	132,185	282,185
2011 - 2015		855,000	581,325	1,436,325
2016 - 2020		1,050,000	402,458	1,452,458
2021 - 2025	*****	1,320,000	 152,119	 1,472,119
	\$	3,900,000	\$ 1,833,210	\$ 5,733,210

The following is a summary of the changes in long-term liabilities for the year ended December 31, 2005:

	Beginning balance	Additions	Reductions	Ending Balance	Due within one year
Bonds payable: Revenue Bonds	\$	\$ 3,900,000	\$	\$ 3,900,000	\$ 105,000

Interest expense (all funds) for the year ended December 31, 2005 was \$139,952.

#### **NOTE 6 – CAPITAL GRANTS**

As of December 31, 2005, the Commission has contracted with Federal and State agencies to construct facilities and purchase equipment. Not all of the funding the Commission is eligible to receive has been released to them, as the projects have not been completed. A schedule of grants earned and for which funding is still available is presented below.

### NOTE 6 - CAPITAL GRANTS - continued

Project	Grant Project Amount 2003		2004	2005	Amount Remaining at 12/31/05	
Construction of terminal building Phase I and construction of security fencing Construction of Terminal Building Phase III, entrance road, passenger	\$ 18,260,200	§ 1,804,712	\$	\$ 1,121,807	*	
loading bridges, flight information systems and signs, water and sewer (Part B), and the design of taxiway G perimeter road, hold apron, blast wall and service road Construction of General Aviation	10,555,556	5,147,959	4,779,793	1,038,181	*	
apron, Runway 18/36 safety area	146,389	5,443	94,425	(4,409)	*	
study – Phase I Construction of new south terminal	140,369	5,445	<b>7.,</b> 12.	,		
building and associated facilities						
Phase IV; Construct taxiway "G",						
perimeter road, hold apron, blast wall, and improve runway 10/28					*	
safety area Phase I	7,555,555	2,952,769	4,657,434	387,039	•	
Construction of automobile parking	2 000 000	681,060	1,118,986	199,953	*	
areas at the new south terminal	2,000,000	661,000	1,110,500			
Acquire snow removal equipment –						
Sweeper, Loader, and Blower; Update Airport Master Plan;						
Construct Aircraft Rescue and						
Fire Fighting Building (Design						
Only); Construct Snow Removal	1,813,450		368,912	1,376,641	67,897	
Equipment Building (Design Only) Construct Aircraft Rescue and Fire	1,015,450		,		-0.5 -0.4	
Fighting Security Building	2,229,518		357,914	1,075,320	796,284	
Construct Aircraft Rescue and Fire						
fighting/Security Building and				715,416	720,272	
acquire Snow Removal Equipment	1,435,688			, 10, 110	,	
Acquire aircraft rescue and fire fighting						
vehicle; install misc NAVIDS, install perimeter fence; install Runway 10-28					1 522 022	
surface sensors	1,560,000			26,979	1,533,022 1,396	
Construct Runway 18/36 Safety Area	903,825			902,429	1,590	
Closed contracts		2,707,420				
Totals		\$13,299,363	\$ 11,377,465	\$ 6,839,355	\$ 3,118,871	

<sup>\*</sup> Projects considered complete as of December 31, 2005

#### NOTE 7 - LOCAL GOVERNMENT REPRESENTATION

By resolution adopted during 1990, Grand Traverse County was granted representation by five members and Leelanau County two members on the Commission's Board. At the same time, Antrim, Benzie and Kalkaska Counties were granted the opportunity to join the Commission with two representatives from Antrim County and one member each from Benzie and Kalkaska Counties. As of December 31, 2005, Antrim, Benzie and Kalkaska Counties had not joined the Commission.

#### **NOTE 8 – OPERATING LEASES**

The Northwestern Regional Airport Commission entered into a lease agreement on May 1, 1972 with the City of Traverse City. The terms of the lease provide that all Airport land, buildings and appurtenances owned and controlled by the City will be leased for a period of 40 years for \$1, with options to renew. The Commission also accepted responsibility for maintenance and operating expenses related to the property. On July 3, 1990, the City of Traverse City transferred property and assigned its interest in the lease agreement to Grand Traverse and Leelanau Counties. In 1990, the Counties agreed to extend the operating agreement to 50 years, which was reduced to written agreement executed by the counties and the Commission on February 17, 2002. Due to the Commission's creation by contract between the counties, title to the airport merged into the counties (and the Commission) at the time of conveyance from the City, thereby relieving the counties of the need to extend the original lease. The Northwestern Regional Airport Commission continues to operate the airport through 2040 by written agreement of the counties as referenced above.

#### **NOTE 9 – PENSION PLAN**

#### **Plan Description**

The Northwestern Regional Airport Commission participates in the Michigan Municipal Employees Retirement System, an agent multiple-employer defined benefit pension plan that covers all eligible employees of the Commission. The system provides retirement, disability and death benefits to plan members and their beneficiaries. The Michigan Municipal Employees Retirement System issues a publicly available financial report that includes financial statements and required supplementary information for the system. That report may be obtained by writing to Michigan Municipal Employees Retirement System, 447 North Canal, Lansing, MI 48917 or by calling (517) 622-3197.

#### **Funding Policy**

The obligation to contribute to and maintain the system for these employees was established by negotiation with the Commission's competitive bargaining units. It is the Commission's policy to annually fund the plan in an amount equal to the annual required contribution.

#### NOTE 9 - PENSION PLAN - continued

#### **Annual Pension Cost**

For the year ended December 31, 2005, 2004 and 2003, the Commission's annual pension cost of \$104,719, \$84,191 and \$76,208 for the plan was equal to the Commission's required and actual contribution. The annual required contribution was determined as part of the actuarial valuation at December 31, 2004, using the entry age normal cost funding method. Significant actuarial assumptions used include (a) an 8.0% investment rate of return, (b) projected salary increases of 4.5% plus a percentage based on an age-related scale to reflect merit, longevity and promotional salary increases, and (c) 2.5% per year cost of living adjustments. Both (a) and (b) include an inflation component of 3%. The actuarial value of assets was determined using techniques that smooth the effects of short-term volatility over a four-year period. The unfunded actuarial liability is being amortized as a level annual percentage of payroll payment required to amortize the unfunded actuarial accrual liability over 30 years.

Three-vear	Trend	Infor	mation
I III ee-veai	LICHU	INIVI	1114411011

Three-year Trend Information	2002		2003		2004	
Annual pension cost Percentage of APC contributed	\$	76,208 100%	\$	84,191 100%	\$	104,719 100%
Net pension obligation Actuarial value of assets Actuarial accrued liability (entry age) Unfunded AAL Funded ratio Covered payroll UAAL as a percentage of covered payroll		1,697,334 2,109,981 412,647 80% 571,016 72%		1,876,191 2,246,201 370,010 84% 731,682 51%		2,070,664 2,640,600 569,936 78% 830,895 69%

#### NOTE 10 - COMMITMENTS AND CONTINGENCIES

#### **Legal Actions**

The Commission is involved in legal actions and may be contingently liable for environmental damages and other costs arising in the ordinary course of business. In the opinion of the Commission, any actions with respect to these matters will not materially affect the Commission's results of operations or financial position.

#### Risk Management

The Commission is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Commission is included under the County of Grand Traverse's coverage in the Michigan Municipal Risk Management Authority for risk of loss relating to its real property.

The Authority is a municipal self-insurance entity operating pursuant to the State of Michigan Public Act 138 of 1982. The purpose of the Authority is to administer a risk management fund, which provides members with loss protection for general and auto liability, motor vehicle physical damage and property.

#### NOTE 10 - COMMITMENTS AND CONTINGENCIES - continued

#### Risk Management - continued

The Authority has entered into reinsurance agreements providing for loss coverage in excess of the amounts to be retained by the Authority and individual members. An individual member's maximum retention on general liability and auto liability is \$50,000. The limits on auto physical damage are \$10,000 per unit and \$30,000 per occurrence. The retention limits for property coverage are subject to a \$1,000 deductible with 10% of the first \$100,000 to be paid by the member. Some members have individual retention levels different than the ones previously stated.

In the event a reinsurance company does not meet its obligations to the Authority, responsibility for payment of any unreimbursed claims will be that of the Authority Reinsurance Fund.

The Authority has retained certain levels of risk rather than obtaining coverage through reinsurance agreements. The Authority established the Authority Reinsurance Fund in order to participate in the reinsurance agreements. Individual members are provided the same level of coverage previously afforded through a combination of the reinsurance agreements and the Reinsurance Fund.

In addition, the Authority purchases insurance for certain risks not covered by the reinsurance agreements.

The Commission carries commercial insurance for all other risks of loss including workers' compensation and health insurance. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

#### NOTE 11 - RECLASSIFICATION OF AMOUNTS

Certain amounts previously reported have been reclassified to conform to the 2005 presentation.



#### INDEPENDENT AUDITORS' REPORT ON ADDITIONAL INFORMATION

Our report on our audit of the financial statements of the Northwestern Regional Airport Commission for December 31, 2005, 2004 and 2003 appears on page 1. That audit was made for the purpose of forming an opinion on the financial statements taken as a whole. The additional information on pages 18 through 23 is presented for the purposes of additional analysis and is not a required part of the financial statements. Such information has been subjected to the auditing procedures applied in the audit of the financial statements taken as a whole.

Certified Public Accountants

HARRIS GROUP

February 23, 2006

# NORTHWESTERN REGIONAL AIRPORT COMMISSION SCHEDULES OF REVENUES, EXPENDITURES AND OTHER FINANCING USES – BUDGET (CASH BASIS) AND ACTUAL (ACCRUAL BASIS EXCLUDING DEPRECIATION AND BAD DEBT EXPENSE) YEARS ENDED DECEMBER 31, 2005, 2004 AND 2003

		2005			
	Budget	Actual	Variance - Favorable (Unfavorable)	2004 Actual	2003 Actual
OPERATING REVENUES:					
Rental income	\$ 1,258,059	\$ 1,364,793	\$ 106,734	\$ 1,084,486	\$ 1,042,896
Rent-A-Car concessions	557,309	618,805	61,496	525,168	452,284
Auto parking	660,000	895,162	235,162	519,860	536,477
Landing fees	382,497	427,123	44,626	387,463	363,481
Aviation fuel and oil	153,800	176,700	22,900	184,738	170,882
State grant		188,637	188,637		146,800
Rental car fuel	28,700	27,100	(1,600)	109,515	91,015
Advertising	30,000	39,825	9,825	31,928	33,404
Ground transportation fees	2,100	1,493	(607)	6,913	8,794
Concessions	3,600	9,678	6,078	3,180	1,887
Tie downs	3,500	5,139	1,639	3,031	6,027
TSA reimbursements	188,599	100,562	88,037	124,632	
Miscellaneous	24,612	84,247	59,635	15,993	10,236
Total operating revenues	3,292,776	3,939,264	646,488	2,996,907	2,864,183
OPERATING EXPENSES:					
Salaries and wages	986,616	921,096	65,520	859,069	750,853
Utilities	491,100	585,230	(94,130)	288,631	205,212
Repairs and maintenance	434,620	335,767	98,853	251,441	249,821
Payroll taxes and benefits	317,785	314,726	3,059	272,110	231,916
Advertising and promotion	132,000	94,584	37,416	134,876	57,892
Janitor services	108,419	110,042	(1,623)	75,959	65,692
Rental car fuel	26,100	27,822	(1,722)	85,177	77,902
Pension expense	114,000	104,719	9,281	84,191	76,208
Professional services	686,994	654,324	32,670	581,406	468,926
Insurance	114,850	109,623	5,227	79,900	62,672
Equipment rental and repair	172,650	143,307	29,343	108,890	92,737
Supplies and other expenses	87,750	44,425	43,325	41,284	48,238
Telephone	38,600	27,293	11,307	27,644	24,084
CFC expenditures	***************************************	39,367	(39,367)	6,200	
Total operating expenses	3,711,484	3,512,325	199,159	2,896,778	2,412,153
OPERATING INCOME (LOSS)	(418,708)	426,939	845,647	100,129	452,030
NONOPERATING REVENUES (EXPENSES)					
Interest income	12,000	30,981	18,981	24,953	61,854
Interest expense		(139,952)	(139,952)	·	•
Gain (loss) on sale of investments		89,955	89,955	12,925	
Settlement of special assessment payable					95,331
Total nonoperating revenues – net	12,000	(19,016)	(31,016)	37,878	157,185
REVENUES OVER EXPENDITURES	(406,708)	407,923	814,631	138,007	609,215

# NORTHWESTERN REGIONAL AIRPORT COMMISSION SCHEDULES OF REVENUES, EXPENDITURES AND OTHER FINANCING USES – BUDGET (CASH BASIS) AND ACTUAL (ACCRUAL BASIS EXCLUDING DEPRECIATION AND BAD DEBT EXPENSE) YEARS ENDED DECEMBER 31, 2005, 2004 AND 2003 (continued)

		2005				
	Budget	Actual	Variance - Favorable (Unfavorable)	2004 Actual	2003 Actual	
REVENUES OVER EXPENDITURES From previous page	\$ (406,708)	\$ 407,923	\$ 814,631	\$ 138,007	\$ 609,215	
OTHER FINANCING USES Bond Proceeds Working Cash Fund Capital outlay Reserve for airline terminal Reserve for airline terminal/FFE Reserve for rent-a-car-service Bond payment Contingency	3,822,000 1,765,000 (2,000,000) (135,000) (1,300,000) (90,000) (400,000)	3,900,000 (1,326,967) (521,898)	78,000 (1,765,000) (1,326,967) 1,478,102 135,000 1,300,000 90,000 400,000	(499,853) (3,618,297)	(725,092) (1,047,155)	
Total other financing uses	1,662,000	2,051,135	389,135	(4,118,150)	(1,772,247)	
REVENUES OVER EXPENDITURES AND OTHER FINANCING SOURCES	\$ 1,255,292	\$ 2,459,058	\$ 1,203,766	\$ (3,980,143)	\$ (1,163,032)	

#### NORTHWESTERN REGIONAL AIRPORT COMMISSION STATEMENTS OF CHANGES IN FUND EQUITY (Pre Statement GASB #34)

### FOR THE YEARS ENDED DECEMBER 31, 2005, 2004 AND 2003

		Retained Earnings				
	Capital Grants	Unreserved	Reserved	Total		
Balance, January 1, 2003	\$ 18,344,603	\$ 10,876,703	\$ 194,233	\$ 11,070,936		
Income (loss) before capital contributions Allocated interest income		(202,249) (2,686)	2,686	(202,249)		
Passenger facility charges Passenger facility charges interest income Disbursement of passenger facility charges	677,116 30,741 1,241,552	(1,241,552)		(1,241,552)		
Capital grants  Depreciation expense related to property, plant and equipment acquired and constructed with capital grants	13,299,363 (588,678)	588,678		588,678		
Balance, December 31, 2003	33,004,697	10,018,894	196,919	10,215,813		
Income (loss) before capital contributions Allocated interest income		(857,323) (2,021)	2,021	(857,323)		
Passenger facility charges Passenger facility charges interest income Transfer of passenger facility charges Customer facility charges Capital grants	838,026 30,919 (2,130,767) 1,658 11,377,464	2,130,767		2,130,767		
Depreciation expense related to property, plant and equipment acquired and constructed with capital grants	(733,088)	733,088		733,088		
Balance, December 31, 2004	42,388,909	12,023,405	198,940	12,222,345		
Income (loss) before capital contributions Allocated interest income	834,216	(1,433,722) (3,058)	3,058	(1,433,722)		
Passenger facility charges Passenger facility charges interest income Transfer of passenger facility charges Customer facility charges	57,328 (331,513) 163,629	331,513		331,513		
Capital grants Allocated Earnings Depreciation expense related to property,	6,839,356	(88,455)	88,455			
plant and equipment acquired and constructed with capital grants	(1,645,292)	1,645,292		1,645,292		
Balance, December 31, 2005	\$ 48,306,633	\$ 12,474,975	\$ 290,453	\$ 12,765,428		

#### NORTHWESTERN REGIONAL AIRPORT COMMISSION SCHEDULES OF CAPITAL CONTRIBUTIONS DECEMBER 31, 2005, 2004 AND 2003

		2005	 2004	 2003
Federal Grants State Grants Passenger facility charges and interest earned Customer facility charges	\$	6,421,493 417,863 891,544 163,629	\$ 9,948,798 1,428,666 868,945 1,658	\$ 12,061,343 1,238,020 707,857
Total capital contributions	<u>\$</u>	7,894,529	\$ 12,248,067	\$ 14,007,220

#### NORTHWESTERN REGIONAL AIRPORT COMMISSION SCHEDULES OF CONTRIBUTED CAPITAL DECEMBER 31, 2005, 2004 AND 2003

	Accumulate	Current		
	2005	2004	2003	Increase
Federal government State government Local government	\$ 53,038,819 4,786,788 39,470	\$ 46,617,326 4,368,925 39,470	\$ 36,668,528 2,940,259 39,470	\$ 6,421,493 417,863
Total capital grants	57,865,077	51,025,721	39,648,257	6,839,356
Less accumulated write-downs through depreciation	12,330,145	10,684,853	9,951,765	1,645,292
Total capital grants, net of depreciation	45,534,932	40,340,868	29,696,492	5,194,064
Customer facility charges Passenger facility charges, plus related investment	165,286	1,658		163,628
earnings	2,606,415	2,046,383	3,308,205	560,032
Total contributed capital	\$ 48,306,633	\$ 42,388,909	\$ 33,004,697	\$ 5,917,724

#### NORTHWESTERN REGIONAL AIRPORT COMMISSION SCHEDULES OF ACCUMULATED EARNINGS DECEMBER 31, 2005, 2004 AND 2003

	2005	2004	2003	Current Increase
Cumulative local governmental contributions City of Traverse City Grand Traverse County Leelanau County	\$ 609,701 503,302 293,440	\$ 609,701 503,302 293,440	\$ 609,701 503,302 293,440	\$
Total income from contributions	1,406,443	1,406,443	1,406,443	
Excess of revenues over expenses	11,358,985	10,815,902	8,809,370	543,083
Accumulated earnings	\$ 12,765,428	\$ 12,222,345	\$ 10,215,813	\$ 543,083

#### NORTHWESTERN REGIONAL AIRPORT COMMISSION OFFICERS AND COMMISSIONERS DECEMBER 31, 2005

Dr. Stephen Beeker Chairman and Commissioner

Jim Minster Vice Chairman and Commissioner

Elizabeth Edwards Treasurer and Commissioner

David Rapson Commissioner

Tom Kern Commissioner

Jacqueline Scott Commissioner

Robert Weaver Commissioner

Stephen Cassens Secretary and Airport Director



## REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS ON SCHEDULE OF PASSENGER FACILITY CHARGE REVENUE AND EXPENSES

Officers and Commissioners of the Northwestern Regional Airport Commission

We have audited, in accordance with auditing standards generally accepted in the United States, the financial statements of the Northwestern Regional Airport Commission (the "Commission") for the years ended December 31, 2005, 2004 and 2003 and have issued our report thereon dated February 23, 2006. We have also audited the accompanying Schedules of Passenger Facility Charge Revenue and Expenses of Northwestern Regional Airport Commission for the years ended December 31, 2005, 2004 and 2003. This schedule is the responsibility of the Commission's management. Our responsibility is to express an opinion on this schedule based on our audit.

We conducted our audit of the schedule in accordance with U.S. generally accepted auditing standards. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the Schedule of Passenger Facility Charge Revenue and Expenses is free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the schedule. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall schedule presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the Schedule of Passenger Facility Charge Revenue and Expenses referred to above presents fairly, in all material respects, the net transactions within the Passenger Facility Charge Account for the year ended December 31, 2005, 2004 and 2003 in conformity with accounting principles generally accepted in the United States of America.

#### Internal Control Over Passenger Facility Charge Reporting

In planning and performing our audits, we considered Northwestern Regional Airport Commission's internal control over passenger facility charge reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the schedule and not to provide assurance on the internal control over passenger facility charge reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over passenger facility charge reporting that might be a material weakness. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the schedule being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matter involving the internal control over financial reporting and its operation that we consider to be material weaknesses.

This report is intended for the information and use of the officers and commissioners and management of the Northwestern Regional Airport Commission and the Federal Aviation Administration and should not be used for any other purposes.

February 23, 2006

#### NORTHWESTERN REGIONAL AIRPORT COMMISSION SCHEDULE OF PASSENGER FACILITY CHARGE REVENUE AND EXPENSES YEARS ENDED DECEMBER 31, 2005, 2004 AND 2003

		2005	2004		 2003
Revenues:					
Air carrier remittances	\$	834,216	\$	838,026	\$ 677,116
Interest		57,349		30,939	 30,898
Total revenues		891,565		868,965	 708,014
Expenses:					
Approved PFC expenditures		331,513		2,130,767	
Bank fees		21		20_	 157
Total expenditures	Mandalaman	331,534		2,130,787	 157
Other revenue					
Refund of overpayment					 1,241,552
Net passenger facility charge					
Revenue and expenses	\$	560,031	\$	(1,261,822)	\$ 1,949,409

#### NORTHWESTERN REGIONAL AIRPORT COMMISSION NOTES TO SCHEDULE OF PASSENGER FACILITY CHARGE REVENUE AND EXPENSES

#### NOTE A - SUMMARY OF ACCOUNTING POLICIES

#### General

The Northwestern Regional Airport Commission (the "Commission) is a governmental entity consisting of representatives from Grand Traverse and Leelanau Counties. The Commission operates and maintains the Cherry Capital Airport (the "Airport) in Traverse City, Michigan.

#### **Defining the Reporting Entity**

The Northwestern Regional Airport Commission is the basic level of government, which has oversight responsibility and control over all activities related to the operations of the Airport. The Commission receives passenger facility charges from surcharges levied by airlines on behalf of the Commission. These revenues, as well as expenses, are required to be accounted for in the Schedule of Passenger Facility Charge Revenue and Expenses as proscribed by the Federal Aviation Administration. The activity reflected in this schedule is accounted for within the contributed capital detailed within the Commission's general purpose financial statements.

#### Use of Estimates in the Preparation of the Schedule of Passenger Facility Charge Revenue and Expenses

The preparation of the Schedule of Passenger Facility Charge Revenue and Expenses in conformity with accounting principles generally accepted in the United States, requires management to make estimates and assumptions that affect the reported amounts of revenues and expenses during the reporting period. Actual amounts could differ from these estimates.

#### **Revenue Recognition**

Passenger facility charge revenues are recognized within the period these charges are collected by air carriers on behalf of the Commission.